



Governance in Europe: Taking Stock for Moving Forward

International Symposium
27–28 May 2014



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This year the Hertie School of Governance celebrates 10 Years of research, teaching and debate on good governance. From 23 – 25 May 2014 one of the world's biggest democratic processes, the European Elections, will take place. Thus the Hertie School is hosting its European Week from 22 – 28 May 2014 to mark its 10th Anniversary with a range of debates and discussions.

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Dear Participants,
Welcome to the Hertie School of Governance
and to the international symposium

Governance in Europe: Taking Stock for Moving Forward

Where is the European Union heading after the May 2014 elections? What are the conceptual premises and institutional reforms needed for „good governance“ in Europe? And what are Europe’s contributions to global governance? With this symposium, we aim to chart a path forward for the European project by bringing leading international governance scholars and policymakers together two days after the European elections.

This symposium also marks the 10th anniversary of the *Hertie School*. The School held its opening symposium on the role of the state in the 21st century ten years ago. Since then, 570 students have graduated in our Master, Executive and doctoral programmes. Three interdisciplinary research clusters, three research centres, the annual Governance Report and the newly established *Jacques Delors Institute – Berlin* testify to the breadth and depth of public policy research and debate at the *Hertie School*.

Much has changed since our opening symposium ten years ago – in this country and especially in Europe. At the 2014 symposium, we want to address these changes and their implications. On this occasion we welcome back many of our alumni from around the world, our friends and partners and we are delighted to meet new faces. I look forward to two days of enlightening discussions and a lively public debate.

Helmut K. Anheier
Dean and Professor of Sociology, Hertie School of Governance

Programme

27 – 28 May 2014

Tuesday, 27 May

9:00 **Welcome Coffee**

10:00 **Opening Remarks**

SPEAKER Helmut K. Anheier, *Dean, Hertie School of Governance*

Europe after the Elections: What are the Implications?

10:15 **Keynote: Europe after the Elections**

Jeroen Dijsselbloem, *Minister of Finance of the Netherlands and President of the Eurogroup*

11:00 **Panel: The European Elections in Perspective**

CHAIR Mark Kayser, *Hertie School*

PANEL Simon Hug, *Université de Genève*

Catherine de Vries, *University of Oxford*

Hermann Schmitt, *University of Manchester*

Frank Schimmelfennig, *ETH Zurich*

DISCUSSANT George A. Papandreou, *former Prime Minister of Greece*

12:30 **Lunch Break**

Dead End or New Vigour? The Future of the European Project

13:30 **Keynote: The State of Europe –
What Governance is needed in the European Union?**

SPEAKER Wolfgang Schäuble, *Finance Minister of the Federal Republic of Germany*

14:30 **Panel: Reforming the European Union –
Legitimate Governance for Europe?**

CHAIR Christian Joerges, *Hertie School*

PANEL Daniel Innerarity, *University of Basque Country*

Claus Offe, *Hertie School*

Albert Weale, *University College London*

DISCUSSANT Martin Lidegaard, *Minister of Foreign Affairs, Denmark*

16:00 **Coffee Break**

Does Europe Matter? The EU in International Affairs

16:30 **Keynote: Ready for a More Fragile World?
Europe's Role in Responding to Crisis and Conflict**

SPEAKER Kristalina Georgieva, *European Commissioner for Int. Cooperation, Humanitarian Aid and Crisis Response*

16:50 **Roundtable on European Foreign Policy**

ROUNDTABLE Elmar Brok, *MEP, Chair of the Committee on Foreign Affairs*

Kristalina Georgieva, *European Commissioner*

Robert Kuttner, *The American Prospect*

Barbara Lochbihler, *MEP, Chair of the Subcommittee on Human Rights*

Boris Tarasyuk, *Member of the Ukrainian Parliament, former Foreign Minister of Ukraine*

18:00 Refreshments

18:30 (Was) hält Europa zusammen?/What Unites Europe?

PANEL

Henrik Enderlein, *Hertie School*

Margot Käßmann, *Ambassador of the Reformation Anniversary 2017, Evangelical Church in Germany*

Norbert Röttgen, *MdB, Chairman of the German Bundestag's Committee on Foreign Affairs*

Nicol Ljubić, *Author, Journalist*

MODERATOR

Harald Asel, *rbb Inforadio*

In cooperation with **INForadio**^{rbb}

(In German. Translation into English will be provided.)

20:00 End of first Conference Day

Wednesday, 28 May

Back to the Future? Europe and the Nation State

9:00 Opening Remarks: Flagging Europe – the Return of the State?

SPEAKER

Michael Zürn, *Founding Dean of the Hertie School, WZB Berlin*

9:15 Keynote: Does Europe Need strong States?

SPEAKER

Mario Monti, *Senator and former Prime Minister of Italy*

9:45 Panel: A European Model of the State?

CHAIR

Kai Wegrich, *Hertie School*

PANEL

Adrienne Héritier, *European University Institute*

Christoph Möllers, *Humboldt-Universität zu Berlin*

Carlos Pereira, *Brazilian School of Public and Business Administration at Getulio Vargas Foundation*

DISCUSSANT

Danuta Hübner, *MEP, Chair of the Regional Development Committee*

11:00 Coffee Break

Moving Forward: Teaching Governance in Europe

11:15 Closing Discussion: Future Leadership in Governance

INTERVENTION

Craig Calhoun, *Director, London School of Economics and Political Science*

ROUNDTABLE

Helmut K. Anheier, *Dean, Hertie School*

Frédéric Mion, *President, Sciences Po Paris*

Ngaire Woods, *Inaugural Dean, Blavatnik School of Government, Oxford University*

12:30 Farewell Lunch

CONFERENCE MODERATOR Melinda Crane, *Deutsche Welle TV*

Europe after the Elections: What are the Implications?

Keynote

Europe after the Elections



© P. Veenham

Jeroen Dijsselbloem has been the President of *Eurogroup* and Chairman of the *European Stability Mechanism's Board of Governors* since 2013 and served as the Minister of Finance in the Netherlands since 2012. He has been a member of the Dutch *Labour Party (PvdA)* since 1985 and became its deputy leader in 2008. Among other posts, he served as the PvdA's spokesperson on education and youth and as advisor to the Minister of Agriculture, Nature Management and Fisheries.

Panel

The European Elections in Perspective

One of Europe's exports over the centuries has been democracy. More recently, Europe has had elections for the European Parliament, which represents one of the first attempts to involve voters in the appointment of representatives to a supranational body. In the context of expanding power for supranational bodies in other regions, as with *ASEAN*, the European example is instructive. But how healthy is democracy at home? The European Parliamentary elections are one of the world's biggest democratic processes. The panel will break down the vote and discusses the lessons from the European elections. Going beyond Europe, the panellists will also assess the role of elected bodies in supranational organizations.

CHAIR



© P. Himesel

Mark Kayser teaches applied quantitative methods and comparative politics at the *Hertie School of Governance* in Berlin. His research primarily focuses on elections and political economy. His current major projects focus on cross-national comparisons in the formation of economic perceptions and voting decisions, media reporting of the economy and the effect of electoral competitiveness on incumbent behaviour. His publications appeared for instance in the *American Political Science Review* and the *British Journal of Political Science*.

PANEL



Catherine de Vries is Professor of European Politics at the Department of Politics and International Relations, fellow of *Lincoln College* and Associate Member of *Nuffield College* at the *University of Oxford*. Her research interests include the electoral ramifications of the current Euro crisis and the rise of Eurosceptic and anti-immigrant parties. She is currently completing her book *Bridging Europe: How Domestic Elections Help Foster Democracy in the European Union*.



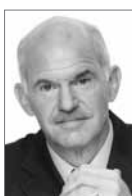
Simon Hug is Professor of Political Science at the *University of Geneva*. His research interests are at the intersection of comparative politics and international relations, with a focus on decision-making processes, institutions and conflict resolution. His publications appear in various journals, among others the *Annual Review of Political Science*, *Comparative Political Studies* and the *European Journal of Political Research*.



Frank Schimmelfennig is Professor of European Politics at the Center of Comparative and International Studies, *ETH Zurich*. He does research on European integration and, more specifically, EU enlargement, differentiated integration, democracy promotion and democratization. His publications include *The EU, NATO and the Integration of Europe. Rules and Rhetoric* (Cambridge University Press, 2003) and *Differentiated Integration. Explaining Variety in the European Union* (with Dirk Leuffen and Berthold Rittberger, Palgrave, 2013).



Hermann Schmitt holds a Chair in Electoral Politics at the *University of Manchester*, is research fellow of the *MZES* and Professor at the *University of Mannheim*. He has been participating in a number of comparative projects, notably from 1979 onwards, the series of European Election Studies. He authored and edited a number of books and articles on electoral behaviour in multilevel-systems and on political representation in the European Union.

DISCUSSANT

George A. Papandreou is the former Prime Minister of Greece and currently serves as President of *Socialist International*. He is a Member of the Hellenic Parliament, former President of the *Panhellenic Socialist Movement (PASOK)* and served as the 11th Prime Minister of Greece (2009 – 2011). He was named one of *Foreign Policy magazine's* Top 100 Global Thinkers in 2010 for „making the best of Greece's worst year“. Most recently, he held academic positions at *Harvard University*, *Columbia University* and *Sciences Po* in Paris.

Dead End or New Vigour? The Future of the European Project

Keynote

The State of Europe – What Governance is needed in the European Union?



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Wolfgang Schäuble has been the Finance Minister of the Federal Republic of Germany since 2009. He is a member of the *Christian Democratic Union (CDU)* and became Member of the German Bundestag in 1972. During his career in public office he has twice headed the Federal Ministry of the Interior (2005 – 2009 and 1989 – 1991). Among other positions he served as Deputy Head of the *CDU/CSU Parliamentary Group* in the German Bundestag for Foreign, Security and European Policy.

Panel

Reforming the European Union – Legitimate Governance for Europe?

The encompassing crisis in Europe has spurred transformation processes in EU policymaking. While their characterisation as reform would be somewhat euphemistic, the need for reform is universally acknowledged. The present state of the European Union is unsustainable. The question mark in the title reflects uncertainties about the dynamics of the crisis, the proper renewal of its institutional architecture and politically viable options. The panellists represent four disciplines which seek to make sense of the lessons learnt in this crisis and which contribute to the debate on reforming the European Union: law, political science, sociology and philosophy.

CHAIR



Christian Joerges is Professor of Law and Society at the *Hertie School of Governance*. His research focuses on European and international economic law, risk regulation within the EU and in international trade relations, particularly the legitimacy problems of pertinent governance arrangements and practices. He is the co-editor of the *European Law Journal* as well as *Review of European Law in Context* and a member of the Programmatic Steering Board of the *Hague Institute for the Internationalisation of Law*.

PANEL



Daniel Innerarity is Professor of Political and Social Philosophy at the *University of the Basque Country*, Director of the *Instituto de Gobernanza Democrática* and is currently visiting Professor at the *London School of Economics*. His list of publications includes *A World of Everybody and None* (Columbia University Press, 2014), *The Democracy of Knowledge* (Continuum/Bloomsbury, New York, 2013) and *The Future and its Enemies*, (Stanford University Press, 2012).



Claus Offe teaches Political Sociology at the *Hertie School of Governance*. He has held chairs for Political Science and Political Sociology at the Universities of Bielefeld (1975 – 1989) and Bremen (1989 – 1995) as well as at the *Humboldt-Universität zu Berlin* (1995 – 2005). He has worked as fellow and visiting professor at, among others, the *Institutes for Advanced Study* in Stanford, Princeton, the *Australian National University* and *Harvard University*.



Albert Weale has been Professor of Political Theories and Public Policy at the *University College London* since 2010. His research concentrates on issues of political theories and public policy, especially theories of justice and theories of democracy, health policy and comparative environmental policy. He has written widely on political legitimacy and the European Union. His work includes *Democratic Citizenship and the European Union* (*Manchester University Press*, 2005).

 DISCUSSANT



Martin Lidegaard is Danish Minister of Foreign Affairs and Member of Parliament for the Social Liberal Party. From 2011 to 2014 he served as Minister for Climate, Energy and Buildings. Lidegaard holds an MA in Communication from *Roskilde University Centre* and worked in Public Relations before entering the Danish Government.

Does Europe Matter? The EU in International Affairs

Keynote

Ready for a more fragile world? Europe's role in responding to crisis and conflict



© E. Ansotte

Kristalina Georgieva is the European Commissioner for International Cooperation, Humanitarian Aid and Crisis Response. Before joining the European Commission in 2010, she worked for the *World Bank*, initially as Environmental Economist, then Senior Environmental Economist. In 2007 – 2008 she held the position of Director for Sustainable Development and was appointed Vice President and Corporate Secretary of the *World Bank Group*.

Roundtable

Roundtable on European Foreign Policy

There is no other regional organisation in the world as integrated and aligned in terms of values and policies as the European Union. Having effectively dismantled state borders and sovereignty, Europe has achieved lasting peace – at least within EU borders. But with conflict in eastern Ukraine flaring, what can the EU offer its neighbours? Does the crisis cast a new light on eastern enlargement? Is Brussels' foreign policy better than its reputation, or is the day when Europe speaks with a single voice still a long way off? And what about further afield, has Europe been successful in promoting its vision of individual rights and democratic governance around the world? The roundtable discusses European foreign policy in a volatile age, bringing together leading members of the European Parliament and perspectives from the United States and Ukraine.

ROUNDTABLE



© M. Stassart

Elmar Brok has been member of the European Parliament since 1980, and currently serves as the Chairman of the European Parliament Foreign Affairs Committee. He is a member of the parliamentary delegation to the People's Republic of China and substitute member of the Committee on Constitutional Affairs. He also serves as EPP-Spokesman on Foreign Affairs, is Coordinator of the foreign ministers of the EPP and acts as patron of the *Kiev Dialogue*.



Barbara Lochbihler is a Member of the *Greens/European Free Alliance Group* in the European Parliament and Chair of the Parliament's Subcommittee on Human Rights. Between 1992 and 1999 she was the Secretary General of the *Women's International League for Peace and Freedom* in Geneva and from 1999 to 2009 Secretary General of the German section of *Amnesty International*.



Robert Kuttner is founder and co-editor of *The American Prospect* magazine and senior fellow at the think tank *Demos*. He is Professor of Social Policy at *Brandeis University*. Previously, he was columnist for *BusinessWeek*, authored books like *Obama's Challenge* (*Chelsea Green Publishing*, 2008), and most recently *Debtors' Prison: The Politics of Austerity versus Possibility* (*Knopf*, 2013). Robert Kuttner was economics editor of *The New Republic* as well as writer and columnist for the *Washington Post*. He continues to write columns for the *Boston Globe*, *Huffington Post*, and the *New York Times* international edition.



Borys Tarasyuk is a Member of the Ukrainian Parliament and Co-President of the *Euronest PA*. He twice served as Minister of Foreign Affairs of Ukraine (1998–2000, 2005–2007) and Chairman of the Parliamentary Committee on European Integration (2002–2005, 2006 and 2007–2012). Prior to that, he served as Ambassador to *BENELUX*, *NATO*, *WEU* and as Deputy Minister of Foreign Affairs. He is Founder and Director of the *Institute for Euro-Atlantic Cooperation*.

MODERATOR

Melinda Crane is chief political correspondent at *DW TV* and also hosts the *DW* talk show *Quadriga* as well as the political magazine *People and Politics*. She is a frequent guest and commentator on German television and radio and regularly analyses US policy for the news broadcaster *n-tv*. She studied history and political science at *Brown University*, law at *Harvard* and holds a PhD in political economy at the *Fletcher School of Law and Diplomacy*.

Does Europe Matter? The EU in International Affairs

Panel

(Was) Hält Europa zusammen? What Unites Europe?

Speaking of the 2014 elections, the European Parliament heralds that „this time it’s different“. Two days after the big event we will shed light on the results: will EU supporters have been successful in gaining participation rights in parliament and reaching the more hesitant citizens by personalising the election strategy? Or will scepticism of supranational institutions remain? What role does protest play? Are the European states drifting further apart? Which challenges, both in- and outside the EU, will shape continental Europe in the coming years and how much room is there for change? And who will be responsible for directing these changes?

PANEL



Henrik Enderlein teaches Political Economy and Economics at the *Hertie School of Governance*. He prepared his PhD at the *Max Planck Institute for the Study of Societies* in Cologne. From 2001–2003, he worked as an economist in the Directorate International and European Relations departments of the *European Central Bank* in Frankfurt, before taking up a Junior Professorship in Economics at the *Freie Universität Berlin*. He was also the Pierre Keller Visiting Professor at the *Harvard Kennedy School* (2012–2013).



Margot Käßmann, studied Theology at Tuebingen, Edinburgh, Goettingen and Marburg. She was ordained in 1985 and finished her doctoral studies in 1989 at *Ruhr-University* in Bochum. After her work as a pastor and later as secretary general of the *German Protestant Church Congress*, she was Bishop of the *Evangelical Lutheran Church of Hanover* (1999–2010). From 2009 until 2010, she was Chairperson of the *Evangelical Church in Germany (EKD)*. Since April 2012, she has been serving as Special Envoy of the *Evangelical Church in Germany* for the Reformation Anniversary Celebration 2017.



Nicol Ljubić is an author and freelance journalist writing for various magazines, newspapers and radio stations. He has won numerous awards for his journalism, including the *Theodor-Wolff Prize*. His novel *Meeresstille* (DTV, 2010), was awarded the *Adelbert von Chamisso Prize* (2011) and the *Verdi Prize for Literature*. Ljubić is one of the founders of the *European Writers Conference*.

© G. Hahn



Norbert Röttgen served as the German Federal Minister for the Environment, Nature Conservation and Nuclear Safety (2009 – 2012). A lawyer by training, he has been a Member of the German Bundestag since 1994 and currently serves as Chairman of the *Foreign Affairs Committee*. During this time he has fulfilled key functions within the *Christian Democratic Party (CDU)* and the German federal government. Norbert Röttgen has been a member of the *Hertie School's Board of Trustees* since 2008 and joined the *Hertie School* as Senior Fellow in 2013.

MODERATOR

Harald Asel is cultural editor at *rbb Inforadio*, Berlin-Brandenburg's public information radio station. As an editor and moderator he is, among other things, responsible for the *Forum on Culture, History and Society* and is a frequent guest at the *Hertie School* with this format. Asel studied philosophy, musicology and German literature in Freiburg and Berlin.

INFO

In cooperation with **INFORADIO**^{rbb}

Panel-Language will be German.
Translation into English will be provided.

Back to the Future? Europe and the Nation State

Opening Remarks

Flagging Europe – the Return of the State?



Michael Zürn served as the Founding Dean of the *Hertie School of Governance* from 2004 to 2009. He is the School's First Honorary Fellow. Moreover, Michael Zürn is Director of the Research Unit *Transnational Conflicts and International Institutions* at the *Social Sciences Research Council (WZB)*. He is also member of the *Berlin-Brandenburg Academy of Sciences*. His research fields include global governance, international institutions, political theory and rule of law as well as security and climate science.

Keynote

Does Europe Need strong States?



Mario Monti served as Prime Minister of Italy (2011 – 2013) and Minister of Economy and Finance (2011 – 2012). In 2011, he was appointed Senator-for-life by the President of the Italian Republic, Giorgio Napolitano. He served as member of the *European Commission* in charge of the Internal Market, Financial Services and Tax Policy (1995 – 1999) and of Competition (1999 – 2004). He is President of *Bocconi University* in Milan and Honorary Chairman of *Bruegel*, a European think-tank he founded in 2005.

Panel

A European Model of the State?

While growing European integration is said to have brought about a particular „administrative space“ shaped by common principles and practices, it is simultaneously obvious that Europe is characterised by a range of administrative and political traditions. The EU system of governing has created an additional layer of complexity. Whether statehood is defined in terms of its traditions (e.g. Napoleonic, Weberian or Anglo-Saxon), or in terms of contemporary reform themes (e.g. new public management, regulatory state), the future of „the state“ in Europe is at the centre of several discussions. Does the European state face challenges that differ from those in other regions? Has it developed distinct problem-solving capacities?

CHAIR



Kai Wegrich teaches public administration and public policy at the Hertie School of Governance. He has held positions at *Humboldt-Universität zu Berlin*, the RAND Corporation (Berlin and Cambridge) and the London School of Economics. Kai Wegrich is European Editor of *Public Administration* and co-editor of the book series on *Executive Politics & Governance* (with Palgrave). Moreover, he is co-chair of the permanent study group on Performance in the Public Sector of the European Group of Public Administration (EGPA).

PANEL



Adrienne Héritier holds a joint chair of Political Science in the Department of Political and Social Science and the *Robert Schuman Centre for Advanced Studies* at the *European University Institute* in Florence. Her research and publications extend to theories of institutional change in the European Union, as well as comparative public policy, regulation and new modes of governance. She recently published *Changing Rules of Delegation: a Contest of Power in Comitology* (Oxford University Press, 2013).



Christoph Möllers is Professor of Public Law and Jurisprudence at the *Humboldt-Universität zu Berlin*. He is a member of the *Berlin-Brandenburg Academy of Sciences* and was a fellow at *New York University* as well as at the *Wissenschaftskolleg zu Berlin*. Since January 2011 he has acted as a judge at the Superior Administrative Court in Berlin. Since April 2012 he has been a Permanent Fellow at the *Institute for Advanced Study*. His main interests include German, European and comparative constitutional law, regulated industries and democratic theory in public law.



Carlos Pereira is Professor of Political Economy at the *Getulio Vargas Foundation-FGV*, Rio de Janeiro and he was Visiting Fellow at Brookings Institution recently. He co-authored books like *Making Brazil Work: Checking the President in a Multiparty System*, (Palgrave-McMillan, 2013) as well as *Beliefs, Leadership, and Critical Transitions: Brazil 1964-2014*, (Princeton University Press, 2014 forthcoming). This was published in the *Journal of Politics*, *Journal of Democracy* and *Comparative Political Studies* among others.

DISCUSSANT



Danuta Hübner, Poland's first-ever European Commissioner, has played a key role in the enlargement of the EU. Since 2009 she has been a Member of the European Parliament and Chair of the Committee on Regional Development, as well as a Member of the Delegation for Relations with the United States. She is also a former Member of the Special Committee on the Financial, Economic and Social Crisis. Her roles in Poland's government include Minister for European Affairs, Head of Office of the Committee for European Integration, and Secretary of State for Poland's Ministry of Foreign Affairs.

Moving Forward: Teaching Governance in Europe

Closing Discussion

Future Leadership in Governance

Blending centuries of academic traditions with the American model of the professional school, several institutions of higher education across Europe have established governance schools and master programmes in public policy and administration. How can those schools contribute to „good governance“? What are the models that come to mind? What expertise and what skills are needed? How high is the demand for graduates, what faculty profiles are needed, and how should we navigate the borderline between academia and politics? The Deans and Presidents of some Europe’s leading public policy schools will discuss these and related questions and issues.

INTERVENTION



Craig Calhoun is Director of the *London School of Economics*. His work connects sociology to culture, communication, politics, philosophy and economics. Previously, he was Professor at *New York University*, Director of the Institute for Public Knowledge and President of the *Social Science Research Council*. His publications include *Nations Matter, Neither Gods Nor Emperors* (*UCLA Press*, 1997) and most recently *The Roots of Radicalism* (*University of Chicago Press*, 2012).

ROUNDTABLE



Helmut K. Anheier is Professor of Sociology and Dean at the *Hertie School of Governance*. He holds a chair of Sociology at *Heidelberg University* and serves as Academic Director of the Center for Social Investment. Professor Anheier founded and directed the Centre for Civil Society at *LSE* and the Center for Civil Society at *UCLA*. Before embarking on an academic career, he served as social affairs officer to the *United Nations*. He is currently researching the role of foundations in civil society.



Frédéric Mion is the President of *Sciences Po* in Paris. Before his appointment, he held senior management positions in the public and private sectors. From 2007 – 2013 he served as Vice President of *Canal Plus*, France’s largest media group. He was also senior partner at *Allen & Overy*, where he headed the Public Law team. Prior to his work in the private sector, Frédéric Mion held positions at the *Conseil d’Etat* and at the *Ministry of Education*.

© D. Ausserhofer



Ngaire Woods is Dean of the *Blavatnik School of Government* and Professor of Global Economic Governance at *Oxford University*. Her research focuses on global economic governance, the challenges of globalization and the role of international institutions. She founded and is the Director of the *Global Economic Governance Programme* and is co-founder (with Robert O. Keohane) of the *Oxford-Princeton Global Leaders Fellowship program*. Among others, she is a Rhodes Trustee, a Non-Executive Director of *Arup*, member of the Advisory Group of the *Center for Global Development* (Washington DC) and Trustee of *Europeaum*.

MODERATOR**Melinda Crane**

The **Hertie School of Governance** is a private university based in Berlin, accredited by the State and the German Science Council. Interdisciplinary and practice-oriented teaching, first-class research and an extensive international network set the Hertie School apart and position it as an ambassador of good governance, characterised by public debate and engagement.

10 Years Hertie School of Governance

At the end of 2003 the Hertie Foundation announced the establishment of the Hertie School of Governance, a professional school for Public Policy in Berlin with a uniquely European focus. In Spring 2004 the Hertie School hosted an international symposium on The Role of the State in the 21st Century, positioning itself as a key player in Berlin's public dialogue on governance. In the same year the School hosted a first round of Executive Seminars. The Master of Public Policy Programme was launched in 2005, followed by the Executive Master of Public Management in 2008 and the Doctoral Programme in Governance in 2012. The Master of International Affairs will be launched in 2014 and welcome its first cohort in September 2015. 2014 marks the Hertie School's tenth anniversary. Join the Hertie School Community in celebrating a decade of pursuing and shaping good governance.



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